



Prophecy



MAKEFIELD

The Impact of **GenAI** on Data Teams

A survey of data leaders on overcoming challenges
& unlocking opportunities in data and workflow
transformation

February 2025

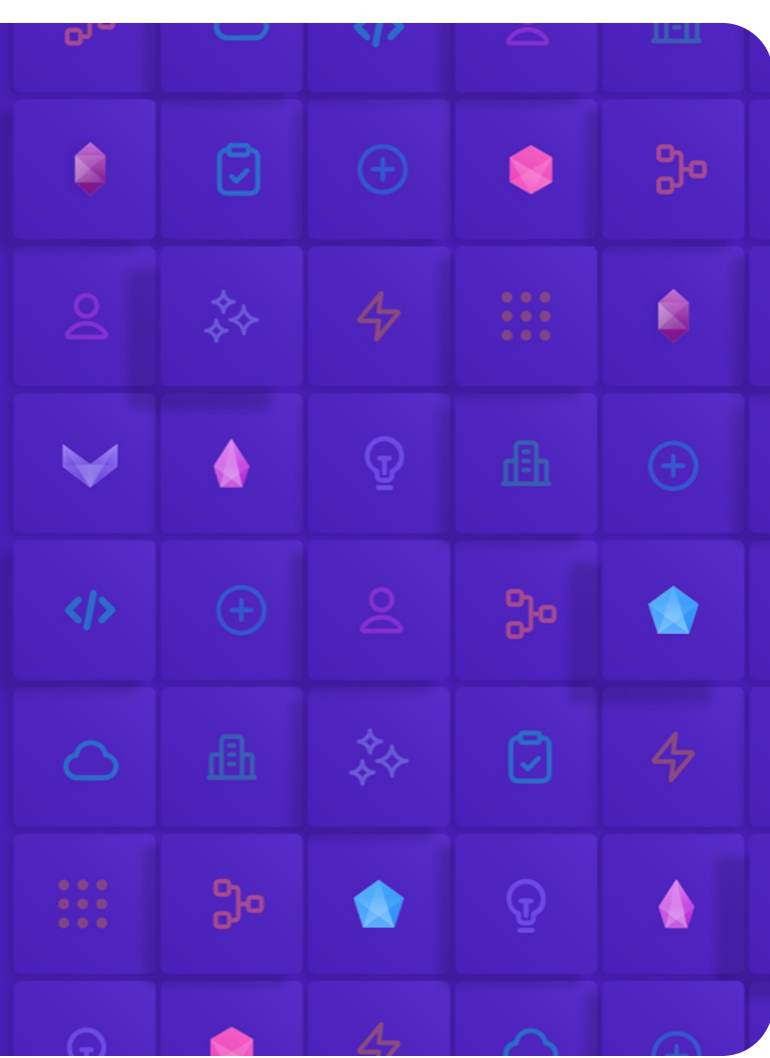




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Executive Summary

As more GenAI projects move from pilots to full-scale deployments, all eyes are on the data team to deliver clean, high-quality data. Data teams are also uniquely positioned to leverage GenAI to reimagine data processing and deliver greater productivity.

Having struggled for years with increasing complexity and persistent skills gaps, can GenAI provide the breakthroughs needed to help data teams meet the AI moment?

In this survey, we asked data leaders how GenAI was impacting them. The responses from 500 central data team and line of business leaders at large enterprises were dramatic:

- Data executives view GenAI as transformative but its impact depends on overcoming challenges with data quality and speeding up pipeline creation.
- Organizations are embracing GenAI to enhance efficiency while also hiring experts to keep up.
- GenAI is becoming a key part of automating data tasks and improving governance, with data transformation as the area with the biggest impact.

GenAI is reshaping every part of the data world. We hope these findings are helpful as you navigate these changes.

- The Prophecy Team





Key findings



GenAI is transformative for the data space and its impact depends on tackling challenges

Executives are enthusiastic about GenAI and adopting it as soon as possible. A notable 25% of leaders are so committed to its potential that they are **ready to approve any project** with AI at its core. A significant **34% see its greatest impact in data transformation and preparation**, aligning with their hopes for growth in these areas. Organizations are already starting to realize gains, with 45% of executives expecting or experiencing a 15-30% boost in productivity, while 46% of those who are already using GenAI are getting an even higher **boost of 31-50%**.

As GenAI tools become more integrated, organizations face several challenges to their data systems. **Ensuring data scalability** tops the list for 42% of executives, a challenge equally shared by LOB (Line of Business) data team leaders (42%) and central data team leaders (42%).

GenAI is well-positioned to address these hurdles, especially in streamlining data processing. With **excessive time spent building new data pipelines** cited as the top obstacle for 47%, leveraging GenAI offers a clear path to greater efficiency.



Organizations are embracing GenAI to enhance efficiency and decision-making and are hiring and increasing investment

The majority of organizations (51%) **describe themselves as innovators**, with clear plans for leveraging AI to drive progress. Their strategies focus on enhancing internal efficiencies, advancing software and data development, creating customer-facing applications, improving decision-making with advanced data insights, and automating routine tasks to boost productivity.

There is a **skills gap** that executives need to address. Hiring, training, and developing the right talent is a significant challenge. To make GenAI initiatives more effective, 54% **plan to hire data experts**, while 52% are focusing on recruiting AI specialists. Still, more than half (53%) report **difficulties in finding highly skilled data engineers** to support these efforts.

When it comes to how GenAI should be implemented – 51% favor assistive approaches, while 49% lean toward autonomous solutions. In either scenario, **GenAI is a key tool.**



Some leaders remain cautious about its adoption but GenAI is becoming a key part of workflows including data transformation

GenAI implementation is not without its challenges. Executives are working to identify stable and valuable uses for GenAI, with **improving data governance emerging as a top priority** for 36% of organizations. This issue is particularly significant for central data team leaders, where 40% highlight it as a key concern.

Despite these challenges, outright resistance to GenAI is relatively rare. Only 9% of organizations have banned its use entirely, though skepticism is slightly higher among LOB data team leaders, with 12% avoiding AI in their processes. A strong majority (78%) are **proactively establishing governance** for their organizations' internal use of GenAI. However, a significant 37% are implementing a companywide review of all GenAI projects, possibly slowing adoption.

And while some companies are still in the pilot phase of adopting GenAI, many (27%) are **planning to integrate GenAI into their workflows**. Among the most popular use cases is automating data curation, reported by 58% of executives as a key task well-suited to GenAI's capabilities. Leaders also said **data transformation** is the part of the data and analytics process where GenAI can make the biggest impact.



Detailed findings



GenAI seen as transformative,
but **challenges remain**

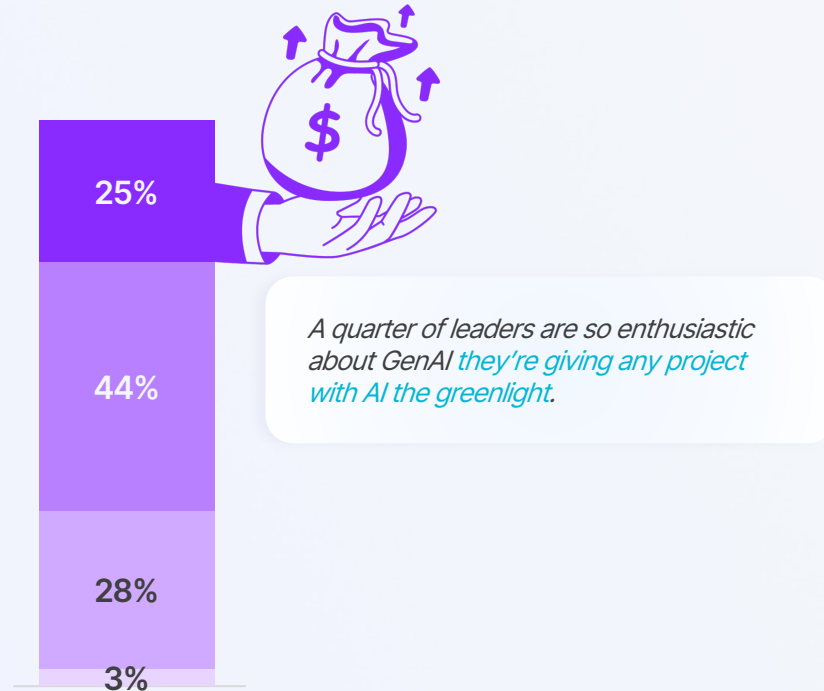
Support for GenAI

Leadership is enthusiastic about GenAI – in fact, 25% go so far as to approve any project with AI at its core. The enthusiasm is even higher for companies that already use GenAI (33%) and for ones with higher revenues (38%).

How leadership is financially supporting GenAI adoption

N=500

- They're enthusiastic, approving any project with AI as a core component
- They understand the need for investing in data infrastructure
- They want AI capabilities but are cautious about additional spending
- They do not see the need to invest in data infrastructure to support AI adoption



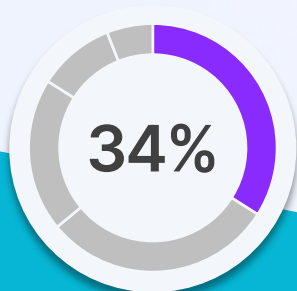


GenAI's main areas of impact

GenAI will have far-reaching effects, but the main area will be data transformation and preparation. This was followed by data quality, which would be improved by GenAI.

The top data and analytics process that will see the most impact from applying GenAI

Among those currently using or planning to adopt GenAI, top ranked responses shown, N=499



34%

Data transformation and preparation



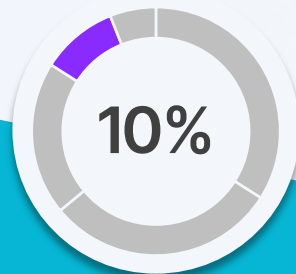
30%

Data quality



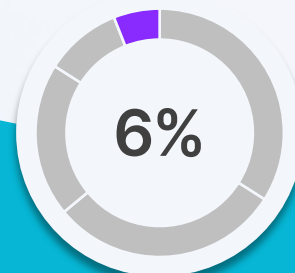
20%

Data ingestion



10%

Data analysis



6%

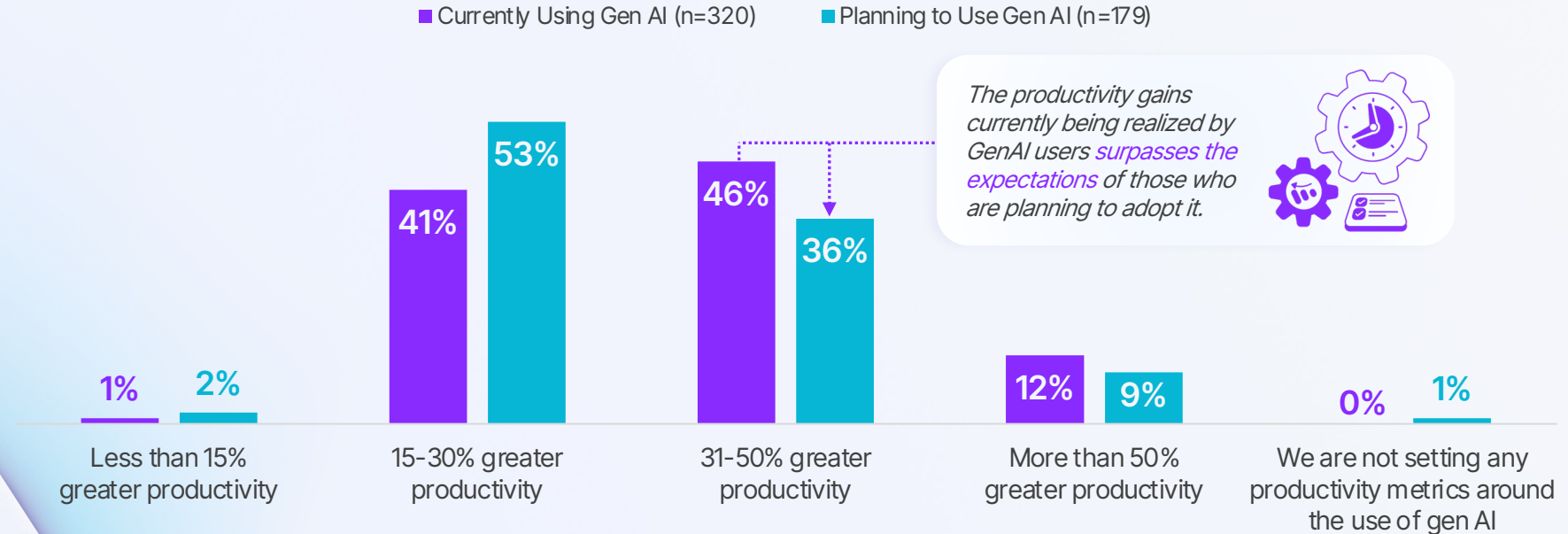
Data governance

Productivity gains

An increase in productivity is a top reason for GenAI adoption and those who are already using it have seen a difference. Among those who have yet to implement GenAI, expectations are generally high.

Productivity gains organizations are currently seeing or expecting to see

Among those currently using or planning to adopt GenAI, N=499

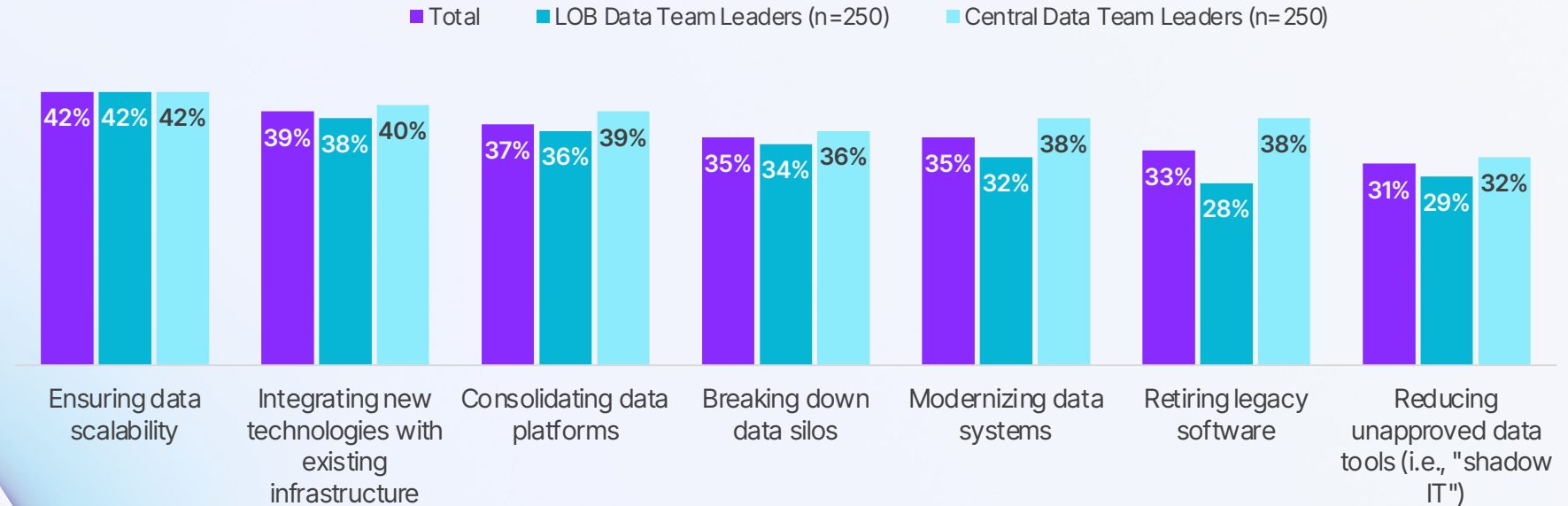


Data system challenges

Ensuring data scalability (42%) is the most common challenge. This is the case for LOB data team leaders (42%) as well as central data team leaders (42%).

Top data systems challenges

N=500



Data processing challenges

The top challenge experienced by organizations is the excessive time it takes to create new data pipelines. Communication is another area where GenAI can help as frequent back-and-forth with business teams on requirements and delivery times is a challenge (45%).

Organizations' top data processing challenges

N=500



47%

Excessive time required to create new data pipelines



45%

Frequent back-and-forth with business teams on requirements and delivery timelines



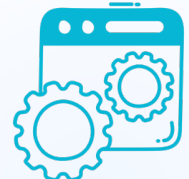
45%

Challenges in ensuring data quality and accuracy



41%

Complex, multi-step processes that slow down data workflows



41%

Inadequate tools or technology to support data scalability



Embracing GenAI for efficiency, productivity, and innovation

Plans for GenAI

A strong 63% of executives plan to use GenAI to improve decision-making with advanced data insights. This is followed by enhancing internal efficiencies in software development and data management (61%)

Organizations' plans for GenAI

N=500



63%

Improving decision-making with advanced data insights



61%

Enhancing internal efficiencies in software development and data management



57%

Developing customer-facing applications



56%

Automating routine tasks to increase productivity



Using and supporting GenAI

The majority of companies plan to use GenAI to make existing resources more efficient (58%) – and to upskill existing resources (50%). This suggests that AI is not necessarily there to replace people or tools, but to enhance their capabilities.

Organization plans for data team resources to use and support GenAI

Among those currently using or planning to adopt GenAI, N=499





Top data team challenges

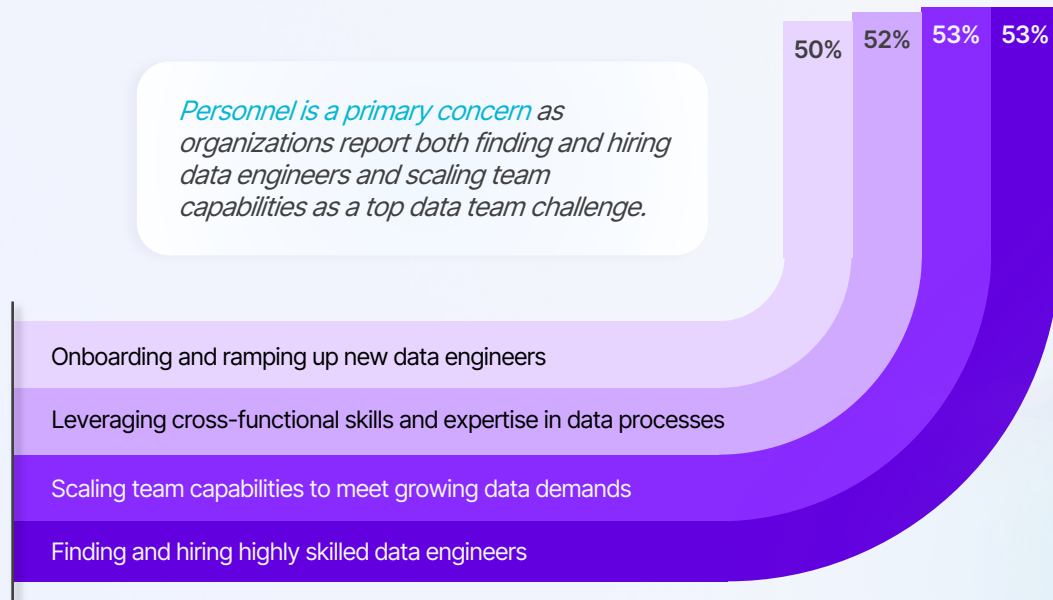
For a majority of executives, hiring, training, and growing the right talent presents a challenge. More than half (53%) struggle with finding and hiring highly skilled data engineers.

Top data team challenges

N=500



Personnel is a primary concern as organizations report both finding and hiring data engineers and scaling team capabilities as a top data team challenge.

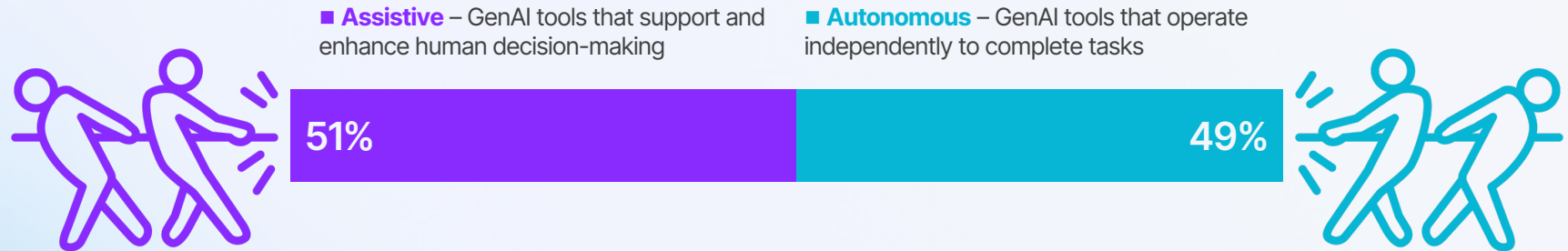


Assistive or autonomous?

When it comes to GenAI, executives are nearly split on whether they want to be assistive or autonomous. This shows that there can be potential benefits to both types of GenAI, though execs may be unsure if they are ready to turn over the reigns.

Whether data team leaders want assistive or autonomous GenAI solutions

Among those currently using or planning to use GenAI capabilities embedded in their tools, N=203

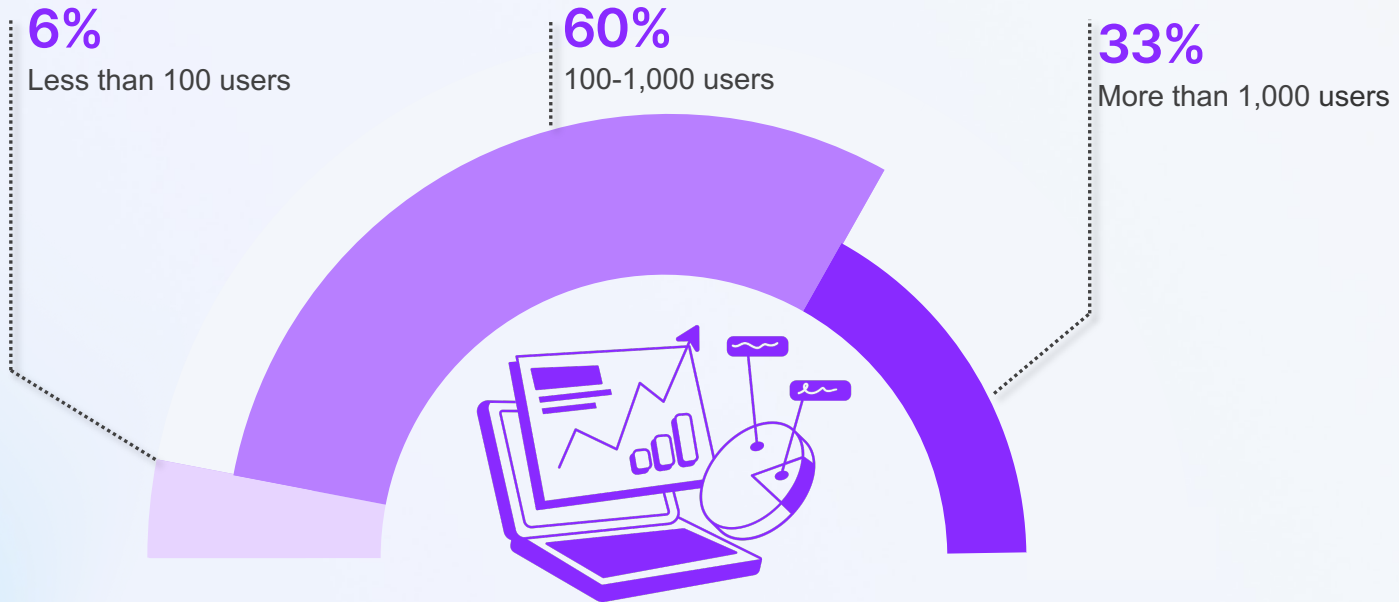


Downstream users

Most organizations (67%) have between 100-1,000 data sources and 60% provide data to 100-1,000 downstream users. Companies with a revenue of \$5 billion or more are most likely to provide data to over 1,000 downstream users (44%).

Number of downstream users organizations provide data to

N=500





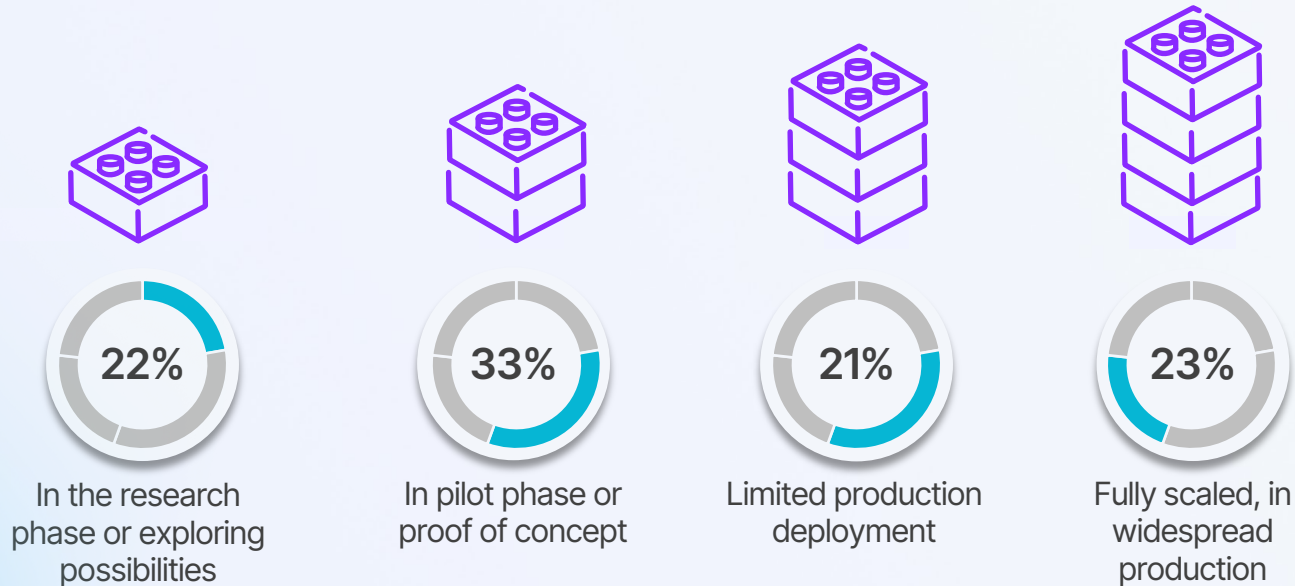
GenAI in workflows: automation, governance, and cautious adoption

Project status report

Executives admit that they are still in the beginning stages of GenAI adoption. A third (33%) believe that GenAI is still in the pilot phase at their companies, while 23% believe it is fully scaled.

Status of GenAI projects across organizations

N=500



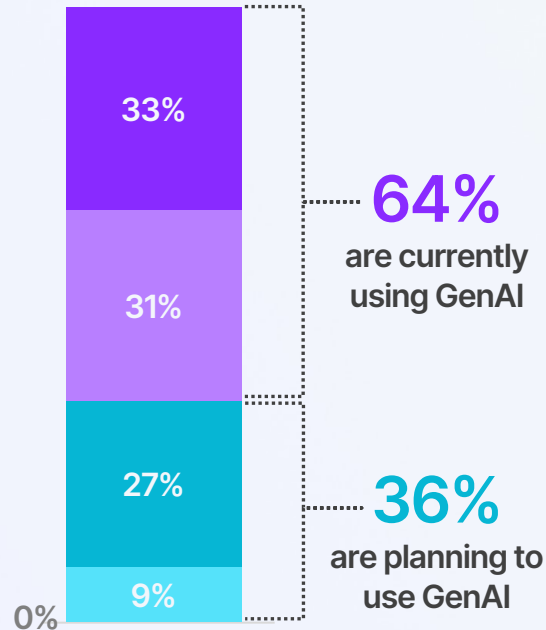
GenAI use cases

The top way to integrate it is by incorporating it directly within workflows (33%). And 31% use GenAI capabilities embedded in the tools they rely on.

How data teams are currently using or planning to adopt GenAI

N=500

- We use GenAI directly within our workflows
- We use GenAI capabilities embedded in the tools we rely on
- We are exploring ways to integrate GenAI into our workflows
- We are considering adopting tools with built-in GenAI capabilities
- We are not currently using or planning to adopt GenAI

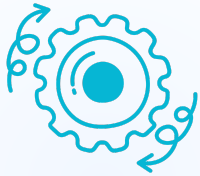


Data Access and Preparation

The most popular use case is for automatic data curation (58%), a task suited to GenAI. Conversational analytics (51%) and data tests and quality (51%) also made the list of uses. Data tests and quality are especially useful for central data teams (55%) compared to LOB data teams (47%).

GenAI use cases organizations are considering for data access and preparation

Among those currently using or planning to adopt GenAI, N=499



58%

Automatic data
curation



51%

Conversational
analytics



51%

Data tests and
quality



46%

Speed data
access with text
to SQL



36%

Documentation

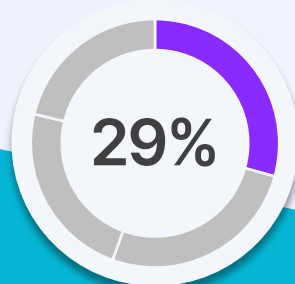


Hurdles to AI adoption

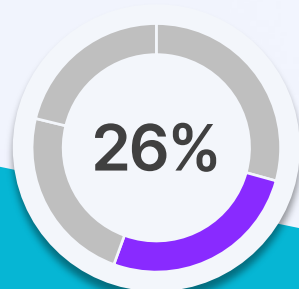
There are many challenges organizations face when attempting to successfully adopt GenAI. The main hurdle has to do with money as they are most concerned with evaluating costs and potential ROI (29%).

The top hurdles organizations need to overcome to successfully adopt GenAI

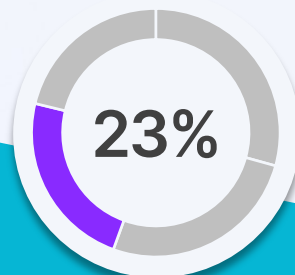
Top ranked responses shown, N=500



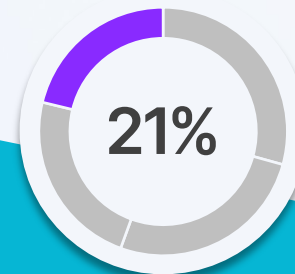
Evaluating costs and potential return on investment



Identifying scalable and valuable use cases



Governance concerns, including the risk of exposing proprietary data



Ensuring data accuracy to limit hallucinations and reduce errors

What's impeding AI adoption?

The need to improve data governance is the top issue for organizations (36%). This is especially the case for central data team leaders (40%) who believe it is a significant hurdle.

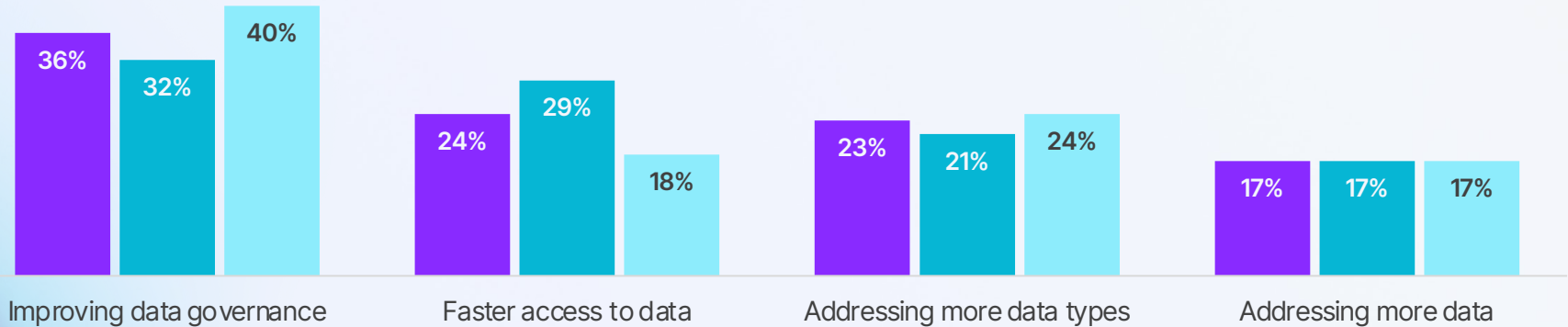
The data challenge most impeding the adoption of GenAI

N=500

■ Total ■ LOB Data Team Leaders (n=250) ■ Central Data Team Leaders (n=250)



Improving data governance is especially challenging for Central Data Team Leaders compared to LOB Data Team Leaders.



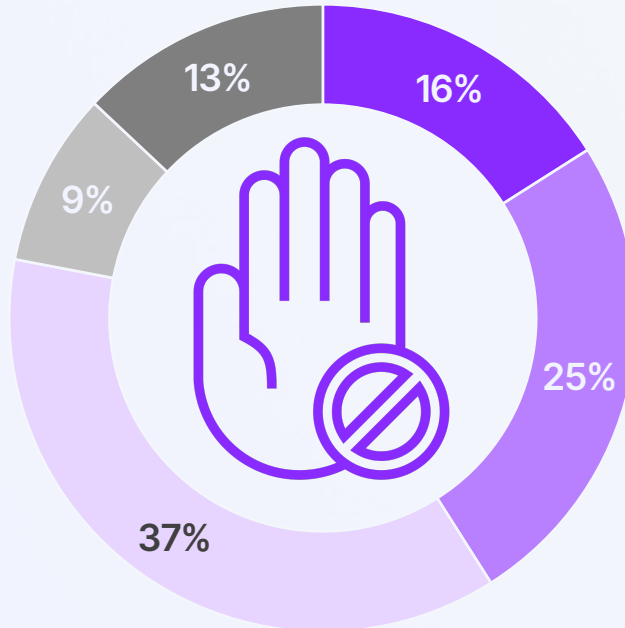
GenAI Governance

The top way organizations will monitor GenAI is through a company-wide review of all projects (37%). This shows that executives want to keep a close eye on all the different ways AI is influencing their businesses.

Governance being put in place around organizations' internal use of GenAI

Among those currently using or planning to adopt GenAI, N=499

- Specific project review
- Department wide AI review of all projects
- Company-wide AI review of all projects
- My organization does not allow GenAI usage
- My organization does not have GenAI governance





About the Survey

Research objectives & methodology

Research objectives

Prophecy partnered with Wakefield Research on custom quantitative research to:

- Explore data teams' current use or plans for adoption of generative AI (GenAI)
- Uncover barriers impeding data teams' adoption of GenAI
- Establish the groundwork that needs to be done to realize GenAI's full potential

Research methodology

The Prophecy Survey was conducted by [Wakefield Research](#) among 500 US Data & Data Analytics Executives, with a minimum seniority of Director, at companies with a minimum annual revenue of \$1B USD, between November 22nd and December 3rd, 2024, using an email invitation and an online survey.


Results of any sample are subject to sampling variation. The magnitude of the variation is measurable and is affected by the number of interviews and the level of the percentages expressing the results. For the interviews conducted in this particular study, the chances are 95 in 100 that a survey result does not vary, plus or minus, by more than 4.4 percentage points overall, 6.2 percentage points in each of the segments from the result that would be obtained if interviews had been conducted with all persons in the universe represented by the sample.



About Prophecy

Prophecy is the data copilot company. Fortune 500 enterprises — including the largest institutions in banking, insurance, healthcare & life sciences, and technology — rely on Prophecy Data Transformation Copilot to accelerate AI and analytics by delivering data that is clean, trusted and timely.

Prophecy enables all data users and makes them productive by helping develop, deploy and observe data pipelines on cloud data platforms. Organizations trust Prophecy for the most demanding workloads, including tens of thousands of data pipelines that deliver massive volumes of data for AI and analytics.

 Trusted by top global enterprises to run thousands of mission-critical data pipelines in the cloud

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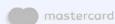


About Wakefield

Wakefield Research is a leading, independent provider of quantitative, qualitative, and hybrid market research and market intelligence.

Wakefield Research supports the world's most prominent brands and agencies, including 50 of the Fortune 100, in 90 countries. Their work is regularly featured in media.

The Nestlé logo, consisting of the word "Nestlé" in a serif font with a small bird's nest icon above the 'e'.



The Nintendo logo, featuring the word "Nintendo" in a rounded, sans-serif font.

[View Experience](#)

The P&G logo, featuring the letters "P&G" in a serif font.

The Deloitte logo, featuring the word "Deloitte." in a serif font.

The EY logo, featuring the letters "EY" in a bold, sans-serif font with the tagline "Building a better working world" below it.

The Kellogg's logo, featuring the word "Kellogg's" in a cursive font.

The IKEA logo, featuring the word "IKEA" in a bold, sans-serif font.

The Walgreens logo, featuring the word "Walgreens" in a cursive font.





Appendix

Additional questions

Data team organization <i>N=500</i>	%
Central team, supporting lines of business	15%
Data teams for each line of business	17%
Central team with members within each line of business	68%

Organizations' use of data cloud platforms <i>N=500</i>	%
They're fully adopted	70%
We're working on adopting them	27%
We do not have any plans to adopt them	3%

Organizations' unique data sources <i>N=500</i>	%
Less than 100	11%
100-1,000	67%
More than 1,000	22%

Organization descriptor <i>N=500</i>	%
A data innovator, adopting new approaches and delivering value from them	51%
A data adopter, adopting proven best practices	38%
A data pragmatist, adopting new approaches when necessary or highly relevant	11%

Demographic questions

Revenue <i>N=500</i>	%
\$1 billion to less than \$2 billion	36%
\$2 billion to less than \$5 billion	30%
\$5 billion to less than \$7 billion	13%
\$7 billion to less than \$10 billion	6%
\$10 billion to less than \$25 billion	9%
\$25 billion to less than \$50 billion	3%
\$50 billion or more	3%

Level <i>N=500</i>	%
Director-level (Senior Director, Head of Department, or similar)	27%
Vice President	32%
Senior Vice President or Executive Vice President	27%
C-Level Executive (CEO, CIO, CFO, CTO, Partner, Owner, etc.)	3%15%



Thank you!

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